FLORENCE FULLER CHILD DEVELOPMENT CENTERS, INC. CLIENT COPY 2023 YEAR ENDING DECEMBER 31, 2023





FLORENCE FULLER CHILD DEVELOPMENT CENTERS, INC. 200 NE 14TH ST. BOCA RATON, FL 33432

FLORENCE FULLER CHILD DEVELOPMENT CENTERS, INC .:

WE HAVE PREPARED THE FOLLOWING TAX RETURNS PRIMARILY FROM THE INFORMATION YOU FURNISHED. SINCE YOU HAVE THE FINAL RESPONSIBILITY FOR THE TAX RETURNS, YOU SHOULD REVIEW THEM CAREFULLY BEFORE YOU SIGN AND FILE THEM OR AUTHORIZE THEM TO BE ELECTRONICALLY FILED.

2023 FORM 990

PLEASE RETAIN ALL TAX RECORDS, CANCELLED CHECKS AND OTHER DOCUMENTS THAT WERE USED IN THE PREPARATION OF THESE RETURNS, AS THIS INFORMATION MAY BE REQUESTED SHOULD A TAXING AUTHORITY EXAMINE A RETURN.

YOUR COPY HAS EITHER BEEN INCLUDED IN THIS PACKAGE OR SENT TO YOU ELECTRONICALLY. PLEASE RETAIN FOR YOUR FILES.

INSTRUCTIONS FOR FILING THE ABOVE IS INCLUDED FOR EASY REFERENCE.

WE SINCERELY APPRECIATE THE OPPORTUNITY TO SERVE YOU. PLEASE CONTACT US IF YOU HAVE ANY QUESTIONS CONCERNING THE TAX RETURN.

VERY TRULY YOURS,

JOLANTA TUCK, CPA





IMPORTANT PLEASE RESPOND IMMEDIATELY

EFILE SIGNATURE AUTHORIZATION FORM(S)

URGENT – NEW E-FILING RULE WITH MAJOR IMPACT

DUE TO MORE STRINGENT STATE REQUIREMENTS REGARDING E-FILED RETURNS, WE MUST RECEIVE YOUR E-FILE FORMS WITHIN THE NEXT 5 DAYS OR BY RETURN'S DUE DATE IF EARLIER. IF NOT RECEIVED, YOUR E-FILING MAY BE DELAYED AND A HIGH LIKELIHOOD THAT WE WILL NEED YOU TO RE-SIGN AND DATE ONE OR MORE E-FILE FORMS.

PLEASE REVIEW YOUR TAX RETURN(S) <u>IMMEDIATELY</u>! YOUR TAX RETURN(S) <u>CANNOT BE FILED</u> BY US UNTIL WE RECEIVE THE ENCLOSED AUTHORIZATION FORM(S) FROM YOU AUTHORIZING US TO FILE THE ATTACHED FORMS!

CURRENTLY, THE IRS WILL ACCEPT AN ELECTRONIC SIGNATURE FOR ALL FEDERAL E-FILE FORMS.

AS THE STATE/LOCAL RULES MAY VARY, MANUAL SIGNATURES ARE RECOMMENDED ON SUCH E-FILE AUTHORIZATION FORMS.

RETURN THE SIGNED AND DATED AUTHORIZATION FORM(S) VIA:

- EMAIL: BRAIEFILE@COHNREZNICK.COM
- FAX: (781) 664-5500
- SECURE UPLOAD VIA SHAREFILE WEB SOLUTION: CLICK THIS LINK TO ACCESS USE OTHER RETURN OPTIONS IF UNABLE TO ACCESS SHAREFILE LINK

IF AN ELECTRONIC PAYMENT IS BEING MADE WITH THE RETURN(S), PLEASE NOTIFY YOUR BANKING INSTITUTION OF THE PENDING WITHDRAWAL AND ENSURE THAT YOU HAVE VERIFIED YOUR BANK ACCOUNT NUMBER AND WITHDRAWAL AMOUNTS WITH YOUR ENGAGEMENT TEAM.

WE APPRECIATE YOUR EFFORTS TO RETURN THE COMPLETED ENCLOSED FORM(S) AS SOON AS POSSIBLE.

THANK YOU,

Cohn Regnick ILP

COHNREZNICK LLP

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

DECEMBER 31, 2023

PREPARED FOR:

FLORENCE FULLER CHILD DEVELOPMENT CENTERS, INC. 200 NE 14TH ST. BOCA RATON, FL 33432

PREPARED BY:

COHNREZNICK LLP 350 GRANITE STREET, SUITE 1200 BRAINTREE, MA 02184

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. AFTER YOU HAVE REVIEWED THE RETURN FOR COMPLETENESS AND ACCURACY, PLEASE SIGN, DATE AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL TRANSMIT THE RETURN ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED. RETURN FORM 8879-TE TO US BY NOVEMBER 15, 2024

	879-TE		I	RS E-file Signatur for a Tax Exe	e Authorizatior	ו	OMB No. 1545-0047
Form 🗨		For calendar ve	ar 2023	or fiscal year beginning	• •	20	0000
_		i or oalondar yo	ur 2020,	Do not send to the IRS. K		, 20	2023
	ent of the Treasury Revenue Service		C	Go to www.irs.gov/Form8879Tl		ı.	
Name c		CE FULL S, INC.	ER (CHILD DEVELOPMEN	Г	EIN or S	sn 1312245
Name a	nd title of officer or p	-		MICHAEL LEVIN TREASURER			
Part	I Type of	Return and		urn Information			
Form 5 or 10a whiche	5330 filers may enter below, and the am	er dollars and c ount on that lir	ents. F ie for t	using this Form 8879-TE and en For all other forms, enter whole d the return being filed with this for). But, if you entered -0- on the re	lollars only. If you check the m was blank, then leave line sturn, then enter -0- on the a	box on line 1a, 2 e 1b, 2b, 3b, 4b, 4 pplicable line belo	2a, 3a, 4a, 5a, 6a, 7a, 8a, 5b, 6b, 7b, 8b, 9b, or 10b w. Do not complete mor
1a	Form 990 check		X	b Total revenue, if any (Form	990, Part VIII, column (A), lir	ne 12)	1ы1 <u>0,890,675</u>
2a	Form 990-EZ ch			b Total revenue, if any (Form			
3a	Form 1120-POL			b Total tax (Form 1120-POL,			
4a	Form 990-PF che			b Tax based on investment i			
5a	Form 8868 check			b Balance due (Form 8868, lin			
6a	Form 990-T chec			b Total tax (Form 990-T, Part			
7a	Form 4720 check			b Total tax (Form 4720, Part I			
8a	Form 5227 check			b FMV of assets at end of tag			
9a	Form 5330 check			b Tax due (Form 5330, Part II	, line 19)		
10a Part	Form 8038-CP c	heck here		b Amount of credit payment ure Authorization of Offic	requested (Form 8038-CP,	Part III, line 22)	10b
			·		·		
of enti		, I declare that	Δ	I am an officer of the above entit	y orI am a person sut , (EIN)	-	espect to (name ave examined a copy of th
payme persor	ent of taxes to recein nal identification num heck one box only	ve confidential mber (PIN) as n	inform ny sigr	t (settlement) date. I also authori nation necessary to answer inqui nature for the electronic return ar	ries and resolve issues relate	ed to the payment t to electronic fund	t. I have selected a ds withdrawal.
	X I authorize CC	DHNREZNI	CK .			to enter my	y PIN 12345
				ERO firm name			Enter five numbers, b do not enter all zeros
	with a state age on the return's As an officer or	ency(ies) regula disclosure cons person subject	ting cl sent so to tax	3 electronically filed return. If I ha narities as part of the IRS Fed/St creen. x with respect to the entity, I will return that a copy of the return is	ate program, I also authorize enter my PIN as my signatu	e the aforemention re on the tax year	2023 electronically filed
o: .	IRS Fed/State p	orogram, I will e		ny PIN on the return's disclosure			
Signature Part	e of officer or person subje	ation and A	uthe	ntication		U,	ate
				c filing identification			
	er (EFIN) followed by	-		-	0453232 Do not enter		
submit				I, which is my signature on the 2 equirements of Pub. 4163, Mod			
ERO's s	signature <u>COE</u>	INREZNIC	K L	LP	Date	11/13/24	4
			E	RO Must Retain This For	rm - See Instructions		
		Do No	ot Su	bmit This Form to the IR	<u>S Unless Requested</u>	To Do So	
For Pr	ivacy Act and Pap	erwork Reduc	tion A	ct Notice, see instructions.			Form 8879-TE (202
LHA :	302521 01-05-24						

11391115	147227	8609647-0609647.0990	2023.05000	FLORENCE	FULLER	CHILD	DEV	86096471
	/	••••••				•		

Form 8868

(Rev. January 2024)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

must use	Form 7004 to request an extension of time to file income	e tax retur	ns.			
<u>Part I - I</u>	dentification					
Type or Print	Name of exempt organization, employer, or other filer FLORENCE FULLER CHILD DEVEL CENTERS, INC.	Taxpayer	number (TIN)			
File by the due date for filing your return. See	Number, street, and room or suite no. If a P.O. box, so 200 NE 14TH ST.	ee instruct	ions.		0, 101	
instructions	City, town or post office, state, and ZIP code. For a for BOCA RATON, FL 33432					
Enter the	Return Code for the return that this application is for (file	<u></u>				
Application Is For			Application Is For			Return Code
Form 990) or Form 990-EZ	01	Form 4720 (other than individual)			09
Form 472	20 (individual)	03	Form 5227			10
Form 990)-PF	04	Form 6069			11
Form 990	0-T (sec. 401(a) or 408(a) trust)	05	Form 8870			12
	D-T (trust other than above)	06	Form 5330 (individual)			13
Form 990	D-T (corporation)	07	Form 5330 (other than individual)			14
Form 104	11-A	08				
 After y 	ou enter your Return Code, complete either Part II or Part	t III. Part II	, i, including signature, is applicable o	nly for an	extension of	
time to fi	e Form 5330.					
• If this a	upplication is for an extension of time to file Form 5330, y	ou must e	nter the following information.			
Pla	n Name		-			
	n Number					
Pla	n Year Ending (MM/DD/YYYY)					
Part II - A	utomatic Extension of Time To File for Exempt Organi	izations (s	ee instructions)			
The b	ooks are in the care of OLIVIA HILTON	IE				
	200 NE 14TH STR -	BOCA	RATON, FL 33432			
Telepl	none No. <u>561-391-7274</u>	_	Fax No			
• If the	organization does not have an office or place of business	in the Un	ted States, check this box			
	is for a Group Return, enter the organization's four-digit (
	If it is for part of the group, check this box					
1 Ire	quest an automatic 6-month extension of time until NO	OVEMBI	<u>ER 15</u> , 20 <u>24</u> , to file	e the exem	pt organization	n return for
the	organization named above. The extension is for the orga	anization's	return for:			
X	calendar year 20 23 or					
] tax year beginning	, 20	, and ending			, 20
0 If +	ne tax year entered in line 1 is for less than 12 months, cl	book rooor		Einal ratur	2	
2 11		lieck reasc		Fillal retur		
20 15 1	Change in accounting period	ontor the	tentetive tex less			
	his application is for Forms 990-PF, 990-T, 4720, or 6069 / nonrefundable credits. See instructions.	, enter the	tentative tax, less	3a	\$	0.
	his application is for Forms 990-PF, 990-T, 4720, or 6069	onter an	refundable credits and	3d	Ψ	•
	imated tax payments made. Include any prior year overp			3b	\$	0.
	lance due. Subtract line 3b from line 3a. Include your pa	1			*	
	ng EFTPS (Electronic Federal Tax Payment System). See	-		3c	\$	0.
	- , , ,, .					

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

	EXTENDED	TO NOV	EMBER 15	, 2024	
Return	of Organia	zation	Exempt F	from Incor	ne Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. the latest information.

2024

Open to Public Inspection

12,588,689.

Yes

Current Year

8,741,705.

1,416,236. 217,535.

10,890,675

6,275,191.

2,573,381.

8,848,572.

2,042,103.

12,558,780.

550<u>,</u>550.

End of Year

515,199.

Yes X No

No

20

20

55

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Ο.

0

0.

Ο.

178

D Employer identification number

H(b) Are all subordinates included?

H(c) Group exemption number

QUALITY CHILDCARE

5,720,820.

2,512,527.

8,233,347.

1,453,686.

10,622,383.

Beginning of Current Year

If "No," attach a list. See instructions

Year of formation: 1969 M State of legal domicile: FL

0.

0.

Gross receipts \$ H(a) Is this a group return for subordinates?

561-391-7274

		of the Treasury enue Service		Got	to www.i	rs.gov	//Form	990 for i	nstructi	ons and	the late	st in	formatior	ı.		
AF	or th	e 2023 calenda	ar year, o	or tax yea	r beginni	ing				an	d ending					
	heck if pplicab	ess ge CENT	•	FULLE	SR CH	ILD	DEV	ELOP	MENT				D Empl	-		
	Name Chang	ge Doing bu	usiness a	IS							_		59-131224			<u>45</u>
	Initial returr Final returr	Number		et (or P.O. 4 TH S 1		is not (delivered	d to stree	t address)	Room/s	suite	E Telep 56	hone ni 1 – 3 9		
	termi ated	City or to	own, stat	te or provir			nd ZIP c	or foreigr	n postal	code			G Gross r	eceipts \$		
	Amer	BUCA		ON, FI		432							H(a) Is th	nis a gro	oup re	əturr
	Appli tion pendi	ing F Name ar				er: SI	MONE	E SPI	EGEI	-			for s	subordi	inates	?
		SAME			7								H(b) Are a	II subordi	nates in	clude
<u> </u> T	ax-ex	empt status:			_ 501(c) () (insert no) [4	1947(a)(1) or 🔄	527	lf "N	lo," att	ach a	list.
	Vebsi			C.ORG									H(c) Gro			
		f organization:	X Corpo	oration	Trust		Associa	ition	Other		<u> </u> L`	Year o	of formation	n: 190	69 N	1 St
Pa	art I	,								DDOI		0.7.7		0111		~ ~ ~ ~
e	1	Briefly describ									TDE	QU	ALTIX	CHI		:AI
Activities & Governance		EDUCATIO														
ern	2	Check this box		if the o	-			-		-						sets.
20	3	Number of vot	•		•	•	•		,						3	-
<u>ه</u>	4	Number of ind													4	-
ties	5	Total number of													5	-
tivit	0	Total number of													о 7а	-
Ac		Total unrelated													7a 7b	-
		Net unrelated	DUSINESS			IIIFOII	111 990-1	i, Fari i,				<u></u>	Prior		110	-
	8	Contributions	and gran	te (Part VII	ll line 1h'	\							8,02		51.	
an	9	Program service	Ū.	•								<u> </u>	1,12			
Revenue	10	Investment inc			, 0,	,								2,59		
Re	11	Other revenue												8,26		
	12	Total revenue										┢──	9,68			
	13	Grants and sin										1	- ,	, , ,	0.	

Benefits paid to or for members (Part IX, column (A), line 4)

b Total fundraising expenses (Part IX, column (D), line 25)

Revenue less expenses. Subtract line 18 from line 12

Total assets (Part X, line 16)

16a Professional fundraising fees (Part IX, column (A), line 11e)

Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)

Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)

Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)

Form **99**

14

15

17

18

19

20

Expenses

P

680,043. 21 Total liabilities (Part X, line 26) let 9. 942,340. 12,008,230 Net assets or fund balances. Subtract line 21 from line 20 22 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign	Signature of officer			Date					
-	MICHAEL LEVIN, TREASURER								
	Type or print name and title								
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN					
Paid	JOLANTA TUCK, CPA	JOLANTA TUCK,	CPA 11/13	/24 self-employed P01340068					
Preparer	Firm's name COHNREZNICK LLP			Firm's EIN 22-1478099					
Use Only	Firm's address 350 GRANITE STREE	T, SUITE 1200							
	BRAINTREE, MA 02184 Phone no. 781-380-3520								
May the I	RS discuss this return with the preparer shown abo	ve? See instructions		X Yes No					
LHA For	Paperwork Reduction Act Notice, see the separ	ate instructions. 3320	01 12-21-23	Form 990 (2023)					

435,457.

orm	1990 (2023) CENTERS, INC. 59-1312245 Page
Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	WE ARE A NONPROFIT ORGANIZATION DEDICATED TO MAKING A POSITIVE
	DIFFERENCE IN THE LIVES OF CHILDREN FROM ECONOMICALLY CHALLENGED
	FAMILIES WITH THE GOAL OF PREPARING CHILDREN FOR A LIFETIME COMMITMENT
	TO LEARNING AND EMPOWERING THEIR FAMILIES TO BUILD A BRIGHTER FUTURE.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
-	revenue, if any, for each program service reported.
4a	(Code:) (Expenses 5,366,252. including grants of) (Revenue 1,005,528.
	EARLY CHILDHOOD EDUCATION: THE EARLY CHILDHOOD EDUCATION PROGRAM IS
	DESIGNED FOR CHILDREN AGED 1 TO 3 YEARS OLD AND IS OFFERED FROM 7:30 A.M. TO 5:30 P.M. THIS PROGRAM IS GEARED TOWARDS THE "MOVING AND
	GROOVING YEARS OF CHILDHOOD FROM THE TODDLERS TO THE "TRYING TWOS AND
	THREES TO THE "I CAN DO IT MYSELF" FIVES.
	INKERS TO THE I CAN DO IT MISEDE FIVES.
4b	(Code:) (Expenses \$ 1,133,715, including grants of \$) (Revenue \$ 212,435,
4b	
4b	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC,
4b	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A
4b	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A SAFE AND ENRICHING ENVIRONMENT FOR CHILDREN IN KINDERGARTEN THROUGH 5TH
4b	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A
4b	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A SAFE AND ENRICHING ENVIRONMENT FOR CHILDREN IN KINDERGARTEN THROUGH 5TH GRADE, MONDAY THROUGH FRIDAY UNTIL 5:30 P.M. WE APPROACH CHILD
4b	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A SAFE AND ENRICHING ENVIRONMENT FOR CHILDREN IN KINDERGARTEN THROUGH 5TH GRADE, MONDAY THROUGH FRIDAY UNTIL 5:30 P.M. WE APPROACH CHILD DEVELOPMENT IN A HOLISTIC MANNER BY PROVIDING EXTRACURRICULAR ACTIVITIES THAT NOT ONLY IMPROVE ACADEMIC ACHIEVEMENTS BUT ALSO ENHANCE
4b	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A SAFE AND ENRICHING ENVIRONMENT FOR CHILDREN IN KINDERGARTEN THROUGH 5TH GRADE, MONDAY THROUGH FRIDAY UNTIL 5:30 P.M. WE APPROACH CHILD DEVELOPMENT IN A HOLISTIC MANNER BY PROVIDING EXTRACURRICULAR ACTIVITIES THAT NOT ONLY IMPROVE ACADEMIC ACHIEVEMENTS BUT ALSO ENHANCE PHYSICAL WELL-BEING AND SOCIAL SKILLS, ALL OF WHICH ARE CRITICAL IN THE
4b	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A SAFE AND ENRICHING ENVIRONMENT FOR CHILDREN IN KINDERGARTEN THROUGH 5TH GRADE, MONDAY THROUGH FRIDAY UNTIL 5:30 P.M. WE APPROACH CHILD DEVELOPMENT IN A HOLISTIC MANNER BY PROVIDING EXTRACURRICULAR ACTIVITIES THAT NOT ONLY IMPROVE ACADEMIC ACHIEVEMENTS BUT ALSO ENHANCE
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4b	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A SAFE AND ENRICHING ENVIRONMENT FOR CHILDREN IN KINDERGARTEN THROUGH 5TH GRADE, MONDAY THROUGH FRIDAY UNTIL 5:30 P.M. WE APPROACH CHILD DEVELOPMENT IN A HOLISTIC MANNER BY PROVIDING EXTRACURRICULAR ACTIVITIES THAT NOT ONLY IMPROVE ACADEMIC ACHIEVEMENTS BUT ALSO ENHANCE PHYSICAL WELL-BEING AND SOCIAL SKILLS, ALL OF WHICH ARE CRITICAL IN THE
4b 4c	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A SAFE AND ENRICHING ENVIRONMENT FOR CHILDREN IN KINDERGARTEN THROUGH 5TH GRADE, MONDAY THROUGH FRIDAY UNTIL 5:30 P.M. WE APPROACH CHILD DEVELOPMENT IN A HOLISTIC MANNER BY PROVIDING EXTRACURRICULAR ACTIVITIES THAT NOT ONLY IMPROVE ACADEMIC ACHIEVEMENTS BUT ALSO ENHANCE PHYSICAL WELL-BEING AND SOCIAL SKILLS, ALL OF WHICH ARE CRITICAL IN THE DEVELOPMENT OF A HEALTHY, WELL-ROUNDED, AND SUCCESSFUL ADULT. (Code:)(Expenses \$982,553. including grants of \$) (Revenue \$184,111.
	AFTER SCHOOL PROGRAM/OUT OF SCHOOL TIME PROGRAM: A.C.E.S (ACADEMIC, CHARACTER EDUCATION AND SPARK-A PHYSICAL FITNESS PROGRAM), PROVIDES A SAFE AND ENRICHING ENVIRONMENT FOR CHILDREN IN KINDERGARTEN THROUGH 5TH GRADE, MONDAY THROUGH FRIDAY UNTIL 5:30 P.M. WE APPROACH CHILD DEVELOPMENT IN A HOLISTIC MANNER BY PROVIDING EXTRACURRICULAR ACTIVITIES THAT NOT ONLY IMPROVE ACADEMIC ACHIEVEMENTS BUT ALSO ENHANCE PHYSICAL WELL-BEING AND SOCIAL SKILLS, ALL OF WHICH ARE CRITICAL IN THE DEVELOPMENT OF A HEALTHY, WELL-ROUNDED, AND SUCCESSFUL ADULT. (Code:)(Expenses \$982,553. including grants of \$) (Revenue \$184,111. FAMILY SUPPORT SERVICES: WE INCORPORATE MODELS THAT ARE FAMILY FOCUSED
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CENTERS, INC.

Part IV Checklist of Required Schedules

Form 990 (2023)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			37
	public office? If "Yes," complete Schedule C, Part I	3		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			v
_	during the tax year? If "Yes," complete Schedule C, Part II	4		<u> </u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		х
6	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	6		х
7	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I Did the organization receive or held a conservation account including accompany to preserve open space	6		- 23
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		х
8	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			- 21
0		8		х
9	Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for	-		
3	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D. Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X,			
••	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
-	Part VI	11a	x	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		_X_
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			37
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			v
40	column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		Ţ	
10	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes,"			v
00	complete Schedule G, Part III	19		X X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic approximation of Rate IX, column (A), line 12, if IV/column (A) approximation of the second domestic organization or the second do	21		х
	domestic government on Part IX, column (A), line 1? <i>If</i> "Yes." <i>complete Schedule I. Parts I and II</i>		990	A (2023)
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Form	990 (2023) CENTERS, INC. 59-1312	245	Р	age 4
Pa	t IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		<u> </u>
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		37	
De	Note: All Form 990 filers are required to complete Schedule O t V Statements Regarding Other IRS Filings and Tax Compliance	38	Х	
Pa	Statements Regarding Other INS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
_			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a	-		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b			

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

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Form 990 (2023)

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	990 (2023) CENTERS, INC. 59–1312	245	Р	age 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
•			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 178			
Ь	, , , ,	2b	Х	
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	20 3a	- 23	x
	Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? <i>If</i> "No" to line 3b, provide an explanation on Schedule O	3b		<u> </u>
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			<u> </u>
14	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		x
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		<u> </u>
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		<u> </u>
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
-	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		<u> </u>
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
a h	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	1		
11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	1		
'' a	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans 13b			
с	Enter the amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		<u> </u>
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
-	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			1
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.	Г	000	(0000)
332005	12-21-23	Form	330	(2023)

	990 (2023) CENTERS, INC. 59–13			Page 6
Par	t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for	or a "No"	respor	nse
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI	<u></u>		X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	20		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	5	20		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
_	officer, director, trustee, or key employee?	2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?		_	X X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?			X
5 6	Did the organization become aware during the year of a significant diversion of the organization's assets?			X
0 7a	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or		_	- 23
14	more members of the governing body?	7a		x
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	76		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?		Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10 a	ı	X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10 b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	' <u>11a</u>		
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		v	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12 b		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	120	x	
12	on Schedule O how this was done Did the organization have a written whistleblower policy?	13		
14	Did the organization have a written document retention and destruction policy?			
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official		X	
	Other officers or key employees of the organization			
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	. 16a	<u> </u>	X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16 b)	
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed FL			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c))(3)s only) availa	ble
	for public inspection. Indicate how you made these available. Check all that apply.			
10	Own website Another's website X Upon request Other (explain on Schedule O)	and free		
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy,	and final	icial	
20	statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records			
20	OLIVIA HILTON - 561-391-7274			
	200 NE 14TH STR, BOCA RATON, FL 33432			
332006	5 12-21-23	For	m 990	(2023
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3)

FLORENCE	FULLER	CHILD	DEVELOPMENT
CENTERS.	INC.		

Form 990 (2	2023)	CENTERS	, INC.				59-1
Part VII	Compensation	of Officers,	Directors,	Trustees,	Key Employees,	Highest C	Compensated
	Employees an	d Independe	ont Contra	ctors			

es, and independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

 List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than

\$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

 List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average	(do		Pos heck		l than c	ne	Reportable	Reportable	Estimated
	hours per	box,	, unles	ss per	son i	s both r/trus	an	compensation	compensation	amount of
	week				liecto	l/iius		from	from related	other
	(list any hours for	lirecto						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	e or c	stee			sated		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	truste	al trus		yee	mper		1099-NEC)	1000 NEO	and related
	below	ndividual trustee or director	Institutional trustee	ы.	Key employee	est co oyee	er			organizations
	line)	Indiv	Instit	Officer	Key e	Highest compensated employee	Former			-
(1) ELLYN OKRENT	40.00									
CHIEF EXECUTIVE OFFICER	1.00			Х				167,722.	0.	10,498.
(2) MARSHA LAVENDER	40.00									
CHIEF FINANCIAL OFFICER	1.00			Х				121,392.	0.	9,106.
(3) ELEN DE PAULA	40.00									
DEPUTY DIRECTOR	1.00			Х				112,982.	0.	3,636.
(4) SIMONE SPIEGEL	1.00									
PRESIDENT/CHAIRMAN	1.00	Х		Х				0.	0.	0.
(5) MATT PAWLOWSKI	1.00									
EXECUTIVE VICE PRESIDENT		Х		Х				0.	0.	0.
(6) BRIAN T. LONG	1.00									
SECRETARY		Х		Х				0.	0.	0.
(7) MICHAEL B. LEVIN	1.00									
TREASURER	1.00	Х		Х				0.	0.	0.
(8) STACEY PACKER	1.00									
DIRECTOR		Х						0.	0.	0.
(9) MATTHEW SCHEER	1.00									_
DIRECTOR		Х						0.	0.	0.
(10) PATRICIA ANASTASIO	1.00									•
DIRECTOR	1	Х						0.	0.	0.
(11) KELLY BAKER FERRARESE	1.00								•	•
DIRECTOR	1.00	Х						0.	0.	0.
(12) DAVID CLARK	1.00							•	0	0
DIRECTOR	1.00	X						0.	0.	0.
(13) MELANIE CONNORS	1.00							0	0.	0
DIRECTOR	1.00	Х						0.	0.	0.
(14) CAROLINA DOERING	1.00	v						0.	0.	0
DIRECTOR (15) JAY FOREMAN	1.00	Х						0.	0.	0.
	1.00	x						0.	0.	0.
DIRECTOR (16) BONNIE HILDEBRAND	1 00	^				-		0.	0.	0.
(16) BONNIE HILDEBRAND DIRECTOR	1.00	x						0.	0.	0.
(17) LAUREN JOHNSON	1.00	^						0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
		Λ				I		I 0.	0.	Form 990 (2023)
332007 12-21-23										rom 330 (2023)

FLORENCE FULLER CHILD DEVELOPMENT	LORENCE	FULLER	CHILD	DEVELOPMENT
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Form 990 (2023) CENTERS,	INC.								59-1312	1245	P	age o
Part VII Section A. Officers, Directors, Trust	ees, Key Emp	ploye	ees,	anc	d Hig	ghes	t C	ompensated Employee	s (continued)			
(A) Name and title	(B) Average hours per week	box,	not cl , unles	Pos neck i ss per	rson i	1 than d is both pr/trus	n an	(D) Reportable compensation from	(E) Reportable compensation from related		(F) stimate mount other	of
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	f org an	npensa from th ganizat nd relat janizati	ation 1e tion ted
(18) CHRISTINA MALTMAN DIRECTOR	1.00	x						0.	0.			0.
(19) STEFAN NIED DIRECTOR	1.00	x						0.	0.			0.
(20) BRETT REESE DIRECTOR	1.00	х						0.	0.			0.
(21) MARK SCHEER DIRECTOR	1.00	x						0.	0.			0.
(22) TINA WESTINE DIRECTOR	1.00	х						0.	0.			0.
(23) AUSTIN WRATCHFORD DIRECTOR	1.00	x						0.	0.			0.
1b Subtotal								402,096.	0.		3,2	
c Total from continuation sheets to Part VII d Total (add lines 1b and 1c)								0. 402,096.	0.		3,2	0. 40.
2 Total number of individuals (including but no compensation from the organization	ot limited to th	ose	liste	d ab	ove	e) wh	o re	eceived more than \$100,	000 of reportable			3
3 Did the organization list any former officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J for su</i>	,	,				,		, , ,	,	3	Yes	No X
4 For any individual listed on line 1a, is the su and related organizations greater than \$150	,000? If "Yes,	" со	mple	ete S	Sche	edule	e J f	for such individual		4	x	
5 Did any person listed on line 1a receive or a rendered to the organization? <i>If</i> "Yes," <i>com</i>									lual for services	5		x
Section B. Independent Contractors 1 Complete this table for your five highest contractors										ation fr	om	
the organization. Report compensation for t (A) Name and business		ear e	endin	g w	<u>ith c</u>	or wi	thin	(B)		(Compe	C)	
GB PORPERTY MAINTENANCE S SW SAINT MARTINS COVE, PO	ERVICE		-					Description of s	ervices		.6,5	
SW SAINT MARTING COVE, TO	KI DAIN	<u> </u>		<u> </u>	<u>, n</u>			MAINIENANCE			<u> </u>	<u></u>
2 Total number of independent contractors (ir		ot lin	nited	l to 1	thos	se lis	ted	above) who received mo	ore than			
\$100,000 of compensation from the organiz	ation				1	L						

Form 990 (2023)

332008 12-21-23

FLORENCE FULLER CHILD DEVELOPMENT CENTERS, INC.

Form							59-1312	245 Page 9
Pa	rt \	/111	Statement of Revenue					
			Check if Schedule O contains a response	or note to any line	e in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
S S	1	а	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts	-		Membership dues 1b					
ဇာဓိ			Fundraising events 1c	71,121.				
r A								
ilai				5,288,913.				
Sin's			Government grants (contributions) 1e	5,200,515.				
er (т	All other contributions, gifts, grants, and	2 201 671				
iế Đ			similar amounts not included above 1f	3,381,671.				
ont		-	Noncash contributions included in lines 1a-1f		0 841 805			
<u>o</u> d		h	Total. Add lines 1a-1f		8,741,705.			
				Business Code				
e	2	а	PROGRAM SERVICE FEES	624410	1,416,236.	1,416,236.		
e vi		b						
S u		С						
ev.		d						
Program Service Revenue		е						
д		f	All other program service revenue					
		g	Total. Add lines 2a-2f		1,416,236.			
	3		Investment income (including dividends, intere					
			other similar amounts)		217,546.			217,546.
	4		Income from investment of tax-exempt bond p					
	5		Royalties					
			(i) Real	(ii) Personal				
	6	а	Gross rents 6a					
			Less: rental expenses 6b					
			Rental income or (loss) 6c					
			Net rental income or (loss)					
	7		Gross amount from sales of (i) Securities	(ii) Other				
	'	a	assets other than inventory 7a 1,496,553.					
		h	Less: cost or other basis					
ø		D						
evenue		_						
eve			. ,		-11.			-11.
Other R	~		Net gain or (loss)		±±.			<u> </u>
the	8	а	Gross income from fundraising events (not					
0			including \$ of					
			contributions reported on line 1c). See	514 5 60				
			Part IV, line 18					
			Less: direct expenses 8b	201,450.	E12 110			512 110
	_		Net income or (loss) from fundraising events		513,118.			513,118.
	9	а	Gross income from gaming activities. See					
			Part IV, line 19 9a					
			Less: direct expenses9b					
		С	Net income or (loss) from gaming activities					
	10	а	Gross sales of inventory, less returns					
			and allowances 10a					
		b	Less: cost of goods sold 10t					
		с	Net income or (loss) from sales of inventory					
				Business Code				
ŝno	11	а						
ane		b						
eve		с						
Miscellaneous Revenue		d	All other revenue	900099	2,081.	2,081.		
2			Total. Add lines 11a-11d		2,081.			
	12		Total revenue. See instructions		10,890,675.	1,418,317.	0.	730,653.
332009	9 12	-21-:						Form 990 (2023)

332009 12-21-23

	1 990 (2023) CENTERS, IN rt IX Statement of Functional Expense			59-13	312245 Page 10
			r organizationa must oor	malata aaluma (A)	
Secu	ion 501(c)(3) and 501(c)(4) organizations must comp			npiele column (A).	
	Check if Schedule O contains a respor	(A)	(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	(B) Program service	Management and	Fundraising
	, ,		expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
•	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
•	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	100 060		20 651	27 456
	trustees, and key employees	423,963.	356,856.	39,651.	27,456.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	4 011 000			200 064
7	Other salaries and wages	4,911,800.	4,130,762.	458,974.	322,064.
8	Pension plan accruals and contributions (include		15 000	F	o
	section 401(k) and 403(b) employer contributions)	52,976.	45,298.	5,033.	2,645. 22,823.
9	Other employee benefits	457,096.	390,846.	43,427.	22,823.
10	Payroll taxes	429,356.	367,127.	40,792.	21,437.
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting	35,439.	32,426.	1,864.	1,149.
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch O.)	79,116.	72,388.	4,162.	<u>2,566</u> . 3,544.
12	Advertising and promotion	340,068.	143,204.	193,320.	3,544.
13	Office expenses	161,911.	143,842.	15,982.	2,087.
14	Information technology				
15	Royalties				
16	Occupancy	585,054.	549,949.	29,253.	5,852.
17	Travel	121,019.	120,785.		234.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
21	Depreciation, depletion, and amortization	343,768.	323,142.	17,188.	3,438.
22	Insurance	199,355.	195,368.	3,987.	0,1001
23 24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)				
а	FOOD & KITCHEN SUPPLIES	650,946.	650,946.		
b	TAXES AND LICENSES	20,082.	17,702.	932.	1,448.
с	BAD DEBT	12,149.	12,149.		
d	CHILDREN'S MEDICAL AND	3,750.	3,750.		
е	All other expenses	20,724.	1,561.	449.	18,714.
25	Total functional expenses. Add lines 1 through 24e	8,848,572.	7,558,101.	855,014.	435,457.
26	Joint costs. Complete this line only if the organization		-	-	·
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				

332010 12-21-23

Check here

Form 990 (2023)

if following SOP 98-2 (ASC 958-720)

11

2023.05000 FLORENCE FULLER CHILD DEV 86096471

Part X	Balance Sheet		
Form 990 (20		CENTERS,	INC.
		I DOM DIACE	топп

	t X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	800.	1	800.
	2	Savings and temporary cash investments	1,744,226.	2	3,108,338.
	3	Pledges and grants receivable, net	269,842.	3	200,405.
	4	Accounts receivable, net		4	205,018.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
t2	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
Ř	9	Prepaid expenses and deferred charges	138,353.	9	183,165.
		Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D10a10,938,798Less: accumulated depreciation10b4,870,287	•		
	b	Less: accumulated depreciation [10b] 4,870,287	<u>. 5,909,679.</u>	10c	6,068,511.
	11	Investments - publicly traded securities	2,183,225.	11	2,792,008.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	Г ЭГ
	15	Other assets. See Part IV, line 11	2,776.	15	535.
	16	Total assets. Add lines 1 through 15 (must equal line 33)		16	12,558,780.
	17	Accounts payable and accrued expenses		17	550,550.
	18	Grants payable		18	
	19 00	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
ies	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
Lia	23	Secured mortgages and notes payable to unrelated third parties		22	
	23 24	Unsecured notes and loans payable to unrelated third parties		23	
	25	Other liabilities (including federal income tax, payables to related third	-	27	
	20	parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	680,043.	26	550,550.
		Organizations that follow FASB ASC 958, check here			
ses		and complete lines 27, 28, 32, and 33.			
and	27	Net assets without donor restrictions	7,565,232.	27	9,871,319.
Bal	28	Net assets with donor restrictions	0 277 100	28	9,871,319. 2,136,911.
pd		Organizations that do not follow FASB ASC 958, check here			
Ŀ		and complete lines 29 through 33.			
د د	29	Capital stock or trust principal, or current funds		29	
Net Assets or Fund Balances	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
As	31	Retained earnings, endowment, accumulated income, or other funds		31	
	32	Total net assets or fund balances	9,942,340.	32	12,008,230.
Net	32		10,622,383.		12,558,780.

Form **990** (2023)

332011 12-21-23

Form	<u>1990 (2023)</u> CENTERS, INC.	59-2	L31224	5	Pag	_e 12
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI	<u></u>				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	10,8			
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,8			
3	Revenue less expenses. Subtract line 2 from line 1	3	2,0			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	9,9	42	<u>, 34</u>	<u>10.</u>
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9		23	,78	37.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	12,0	80	, 23	30.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
			_	Y	′es	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_			
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	О.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2	a		<u>X</u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		2	b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,				
	review, or compilation of its financial statements and selection of an independent accountant?		2	lc i	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the					
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3	la İ	x	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3	b	X	

Form 990 (2023)

332012 12-21-23

2023.05000 FLORENCE FULLER CHILD DEV 86096471 11391115 147227 8609647-0609647.0990

SCHEDULE A (Form 990)		C	OMB No. 1545-0047							
Internal Revenue Service					ttach to Form 990 or Fo. Form990 for instructior			ormation.		Inspection
Nam	e of t	he organizati	n FLOR		R CHILD DEVEI					identification number $9-1312245$
Pa	rt I	Reason			(All organizations must c	omplete th	nis part.) S	ee instruction		
					For lines 1 through 12, cl					
1			•		on of churches described			1)(A)(i).		
2					(Attach Schedule E (Form			· //· //·		
3					anization described in se		(b)(1)(A)(i	ii).		
4		-	-		njunction with a hospital			-)(iii). Enter	the hospital's name,
		city, and state		·	, , , , , , , , , , , , , , , , , , , ,				, ,	· ,
5		•	-	or the benefit of a co	llege or university owned	or operat	ed by a go	overnmental u	nit describe	ed in
-				Complete Part II.)	0 ,	•	, ,			
6		-			nental unit described in	section 17	70(b)(1)(A)	(v).		
7	X			-	Intial part of its support fr				ne general p	oublic described in
		section 170(I)(1)(A)(vi). (C	Complete Part II.)						
8		A community	trust describ	ed in section 170(b)	(1)(A)(vi). (Complete Parl	: II.)				
9		An agricultura	I research or	ganization described	in section 170(b)(1)(A)(i	x) operate	ed in conju	unction with a	land-grant	college
		or university of	r a non-land-	grant college of agric	culture (see instructions).	Enter the i	name, city	, and state of	the college	or
		university:								
10		An organizati	on that norma	ally receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membersh	ip fees, and	d gross receipts from
		activities relat	ed to its exer	mpt functions, subjec	ct to certain exceptions; a	and (2) no	more than	33 1/3% of it	s support fi	rom gross investment
		income and u	nrelated busi	ness taxable income	(less section 511 tax) fro	m busines	ses acqui	red by the org	anization a	ifter June 30, 1975.
		See section !	6 09(a)(2). (Co	omplete Part III.)						
11		An organizati	on organized	and operated exclus	ively to test for public saf	ety. See	section 50	09(a)(4).		
12		•	-	-	ively for the benefit of, to	-			•	
				-	ed in section 509(a)(1) o					Check the box on
		7	-		of supporting organization				-	
а				-	supervised, or controlled	• • • •	-			
			-		gularly appoint or elect a	majority c	of the direc	ctors or truste	es of the su	ipporting
L				complete Part IV, Se		:: 			n (n) hu hau	
b					d or controlled in connect			-		-
			-	st complete Part IV,	anization vested in the sa	ane perso	ns that co	ntroi or mana	ge the supp	Joned
с		- ⁻	. ,	•	ig organization operated	in connoct	ion with	and functional	lly intograto	od with
C	L		-	•	s). You must complete F				iy integrate	a with,
d			0	()(porting organization oper				ted organiz	zation(s)
u	L				zation generally must sati					
					mplete Part IV, Sections					
е		7			written determination from				II. Type III	
			•		nally integrated supportir			·) ·, ·)	···, · / - · ···	
f	Ente	r the number o								
				n about the supporte						
	(i	i) Name of suppo	rted	(ii) EIN	(iii) Type of organization (described on lines 1-10	(iv) Is the orga in your governi	nization listed ng document?	(v) Amount o	-	(vi) Amount of other
		organization			above (see instructions))	Yes	No	support (see in	nstructions)	support (see instructions)
Tete										
Tota								1		l

FLORENCE FULLER CHILD DEVELOPMENT CENTERS, INC.

59-1312245 Page 2

Schedule A (Form 990) 2023

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

260	Section A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	5448201.	5828908.	6770825.	8025361.	8741705.	34815000.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	5448201.	5828908.	6770825.	8025361.	8741705.	34815000.		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)						3489622.		
	Public support. Subtract line 5 from line 4.						31325378.		
	ction B. Total Support	1			1	1			
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total		
	Amounts from line 4	5448201.	5828908.	6770825.	8025361.	8741705.	34815000.		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties,			4					
	and income from similar sources \dots	308.	343.	551.	22,060.	217,546.	240,808.		
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on								
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part VI.)					2,081.			
11	Total support. Add lines 7 through 10						35057889.		
12	Gross receipts from related activities,	etc. (see instructio	ons)			12 4	,692,689.		
13	First 5 years. If the Form 990 is for the	ne organization's fir	rst, second, third, f	fourth, or fifth tax y	ear as a section 5/	01(c)(3)			
_	organization, check this box and stop						·····		
	ction C. Computation of Publi						00.25		
	Public support percentage for 2023 (I		•			14	89.35 %		
	Public support percentage from 2022					15	93.65 %		
16a	16a 33 1/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and								
_	stop here. The organization qualifies		-						
b	33 1/3% support test - 2022. If the o	-							
	and stop here. The organization qual								
17a	10% -facts-and-circumstances test	-							
	and if the organization meets the fact			-	-	VI how the organiz	zation		
	meets the facts-and-circumstances te	-		• • • •	-				
b	10% -facts-and-circumstances test	-					10% or		
	more, and if the organization meets the								
40	organization meets the facts-and-circl		•						
18	Private foundation. If the organization	on did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	o, check this box a				
						Schedule A	(Form 990) 2023		

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Schedule A (Form 990) 2023

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

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(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support				_		
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
_	the organization without charge						
	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
b	3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Sec	tion B. Total Support		•		•	•	
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	3 (f) Total
	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)	L					
14	First 5 years. If the Form 990 is for the	e organization's f	irst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) orgai	nization,
	check this box and stop here	-					
Sec	tion C. Computation of Publi	c Support Pe	rcentage				
15	Public support percentage for 2023 (I	ine 8, column (f), c	divided by line 13,	column (f))		15	%
	Public support percentage from 2022		1			16	%
Sec	ction D. Computation of Invest	tment Incom	e Percentage				
17	Investment income percentage for 20)23 (line 10c, colu	ımn (f), divided by l	ine 13, column (f))		17	%
18	Investment income percentage from	2022 Schedule A,	, Part III, line 17			18	%
19a	33 1/3% support tests - 2023. If the	organization did I	not check the box	on line 14, and lin	e 15 is more than 3	33 1/3%, and	ine 17 is not
	more than 33 1/3%, check this box ar						
b	33 1/3% support tests - 2022. If the	organization did I	not check a box or	n line 14 or line 19	a, and line 16 is mo	ore than 33 1/	3%, and
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						
33202	3 12-21-23					Schee	dule A (Form 990) 2023

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FLORENCE FULLER CHILD DEVELOPMENT CENTERS, INC.

Schedule A (Form 990) 2023

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

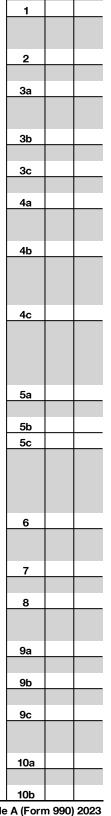
- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If* "Yes," *provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If* "Yes." *complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Yes No

CENTERS, INC.

Schedule A (Form 990) 2023

Par	IV Supporting Organizations (continued)			
	_		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
с	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
		11c		
Sect	ion B. Type I Supporting Organizations			
	_		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If</i> " <i>No</i> ," <i>describe in</i> Part VI <i>how the supported organization(s)</i>			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
-	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	-		
Soci	supervised, or controlled the supporting organization.	2		
Seci			<u>v</u>	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
Sect	the supported organization(s). ion D. All Type III Supporting Organizations	•		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		165	
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
-	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a	-		
-	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	ion E. Type III Functionally Integrated Supporting Organizations		1	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
с	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instr	ruction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "No" provide details in **Part VI.**

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.* 332025 12-21-23

3b | Schedule A (Form 990) 2023

3a

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CENTERS.	TNC.		

Sche	edule A (Form 990) 2023 CENTERS, INC.		5	9-1312245 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ring trust on I	Nov. 20, 1970 (<i>explain in</i>)	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu			
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2023

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Sche Par	dule A (Form 990) 2023 CENTERS, INC. t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations (continu		9-1312245 Page 7
	on D - Distributions		Contina		Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp				
	organizations, in excess of income from activity	- F F		2	
3	Administrative expenses paid to accomplish exempt purpose		3		
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.	-		8	
9	Distributable amount for 2023 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2023	IS	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2023 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2023				
а	From 2018				
b	From 2019				
с	From 2020				
d	From 2021				
е	From 2022				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2023 distributable amount				
i	Carryover from 2018 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2023 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2023 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2023, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2023. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2024. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
a	Excess from 2019				
b	Excess from 2020				
C	Excess from 2021				
d	Excess from 2022				
e	Excess from 2023				
				0.	

Schedule A (Form 990) 2023

332027 12-21-23

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	(Form 990) 2023	CENTERS,	INC.		DEVELOPME		59-1312245	Page 8
art VI	Supplemental Infor Part IV, Section A, lines 1 line 1; Part IV, Section D, Section D, lines 5, 6, and (See instructions.)	mation. Provide , 2, 3b, 3c, 4b, 4c, lines 2 and 3; Part	e the explanation 5a, 6, 9a, 9b, IV, Section E,	9c, 11a, 11b lines 1c, 2a	o, and 11c; Part IV, , 2b, 3a, and 3b; P	Section B, lines 1 art V, line 1; Part V	17b; Part III, line 12; and 2; Part IV, Sectio , Section B, line 1e; Pa	n C,
	_						Only to A /T	000\ 000
8 12-21-23				21			Schedule A (Form	

Schedule A

Identification of Excess Contributions Included on Part II, Line 5

59-1312245

2023

** Do Not File ** *** Not Open to Public Inspection ***

Contributor's Name	Total Contributions	Excess Contributions
JAMES ANNENBERG LA VEA CHARITABLE FOUNDATION	2,025,966.	1,324,808
IARY PERPER	2,865,972.	2,164,814
		3,489,622

Schedule B

(Form 990)

Filers of:

Department of the Treasury Internal Revenue Service

Form 990 or 990-EZ

Name of the organization

Schedule of Contributors

OMB No. 1545-0047

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information

2023

Employer identification number

FLORENC
~

E FULLER CHILD DEVELOPMENT

CENTERS , Organization type (check one): 59-1312245

ne):	
Section:	
X 501(c)(3) (enter number) organization

	4947(a)(1) nonexempt charitable trust	not treated as a private foundation
--	---------------------------------------	-------------------------------------

527 political	organization
---------------	--------------

501(c)(3) exempt private foundation	
-------------------------------------	--

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

Form 990-PF

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* set of the parts unless to the set of the year for an *exclusively* set of the parts unless to the general Rule applies to this organization because it received *nonexclusively* set of the year for an *exclusively* set of the year for an *exclusively* set of the year for the

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

-	B (Form 990) (2023)		Page 2
	organization NCE FULLER CHILD DEVELOPMENT		Employer identification number
	RS, INC.		59-1312245
Part I	Contributors (see instructions). Use duplicate copies of Part I if additi	onal space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributio	ns Type of contribution
1	MARY ANN PERPER TRUST 225 NE MIZNER BLVD SUITE 440	\$1,170,0	
	BOCA RATON, FL 33432	_	(Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4 JAMES ANNENBERG LAVEY CHARITABLE	Total contribution	ns Type of contribution
2	FOUNDATION 1650 MARKET STREET SUITE 1200	\$409,4	39. Person X Payroll Noncash (Complete Part II for
	PHILADELPHIA, PA 19103	_	noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contribution	ns Type of contribution
		\$	Person Payroll Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
323452 12-2	6-23		Schedule B (Form 990) (2023)

2023.05000 FLORENCE FULLER CHILD DEV 86096471

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	B (Form 990) (2023)		Page 3
	rganization		Employer identification number
	NCE FULLER CHILD DEVELOPMENT RS, INC.		59-1312245
			•
Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed].
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate (See instructions	
Part I			,
		\$	
(-)			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate (See instructions	
		\$	
		*	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate (See instructions	
		¢	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate (See instructions	
		\$	
		•	
(a)		(c)	
No. from	(b) Description of noncash property given	FMV (or estimate	
Part I		(See instructions	.)
		\$	
(a) No.	(b)	(c)	, (d)
from	Description of noncash property given	FMV (or estimate (See instructions	⁼⁾ Data received
Part I			.,
		\$	
323453 12-26	3-23		Schedule B (Form 990) (2023)

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2023.05000 FLORENCE FULLER CHILD DEV 86096471

Schedule I	B (Form 990) (2023)			Page 4				
	organization			Employer identification number				
FLORE	NCE FULLER CHILD DEVELOP	MENT						
	RS, INC.			59-1312245				
Part III				nat total more than \$1,000 for the year				
	from any one contributor. Complete columns (a) to completing Part III, enter the total of exclusively religious, ch	aritable, etc., contributions of \$1,000 or I	ry. For organizations	once.) \$				
	Use duplicate copies of Part III if additional sp	pace is needed.						
(a) No. from	(b) Purpose of gift		(d) Door	cription of how gift is hold				
Part I	(b) Fulpose of gift	(c) Use of gift	(d) Desi	cription of how gift is held				
	I							
		(e) Transfer of gif	t					
	Transferee's name, address, an	d ZIP + 4	Relationship of tra	insferor to transferee				
(a) No.								
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held				
Part I			. ,					
·		(a) Transfer of sif	•					
	(e) Transfer of gift							
	Transferee's name, address, an	Relationship of tra	Relationship of transferor to transferee					
		[
(a) No.								
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held				
	(e) Transfer of gift							
	Transferee's name, address, an	d ZIP + 4	Relationship of tra	nsferor to transferee				
(a) Na								
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held				
Part I		() = 0						
		(e) Transfer of gif	τ					
	Trensformal and the		Delationation of t					
	Transferee's name, address, an	a zır + 4	Relationship of tra	nsferor to transferee				
		[
323454 12-26	l 	<u> </u>		Schedule B (Form 990) (2023)				
020404 12-20		26		Schedule D (FULII 330) (2023)				

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(Forn	Form 990) Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.					2023	
	ment of the Treasury			Attach to Form 990.			Open to Public
	ll Revenue Service e of the organizatio		<u> </u>	90 for instructions a HILD DEVELO			Inspection ployer identification number
Nam	e of the organizatio	CENTERS,					59-1312245
Par	rt I Organizat			ed Funds or Oth	er Similar Fund	ds or Accou	nts. Complete if the
	organization	answered "Yes" on F	orm 990, Part IV, li				
				(a) Donor a	dvised funds	(b) Fu	nds and other accounts
1		d of year					
2		contributions to (durir					
3		grants from (during ye					
4 5		end of year n inform all donors and					
5	-	n's property, subject to		-			Yes No
6		n inform all grantees, o					
•		ses and not for the be					
		te benefit?		,	, , ,	8	Yes 🗌 No
Par	rt II Conserva	tion Easements.	Complete if the o	rganization answered	d "Yes" on Form 99	0, Part IV, line	7.
1	Purpose(s) of conse	ervation easements he	eld by the organizat	tion (check all that ap	pply).		
	Preservation	of land for public use	(for example, recre	ation or education)			y important land area
		natural habitat			Preservation	n of a certified h	istoric structure
•		of open space					
2	day of the tax year.	hrough 2d if the organ	hization heid a quai	lified conservation co	intribution in the for	m of a conserv	ation easement on the last Held at the End of the Tax Yea
а		nservation easements				2a	
b		cted by conservation					
c	•	ation easements on a					
		ation easements inclu					
		ure listed in the Nation	•	• •		2d	
3		ation easements modi					n during the tax
	year						
4		here property subject					
5		on have a written poli					
-		rcement of the conse					
6	Staff and volunteer	hours devoted to mor	nitoring, inspecting	i, handling of violation	ns, and enforcing co	onservation eas	ements during the year
7	Amount of expense	 s incurred in monitorii	ing inspecting ban	dling of violations ar	ad enforcing conser	nuation easeme	ats during the year
'	Amount of expense		ng, inspecting, nan	idining of violations, ar		valion caseme	the year
8	Does each conserva	ation easement report	ted on line 2d abov	e satisfy the requiren	nents of section 170	0(h)(4)(B)(i)	
		4)(B)(ii)?					Yes No
9		e how the organizatior					
	balance sheet, and	include, if applicable,	the text of the foot	tnote to the organizat	tion's financial state	ements that des	scribes the
_		unting for conservatio				<u></u>	
Pai		tions Maintaining	-			Other Simila	ar Assets.
		the organization answ					
та		elected, as permitted u					
		asures, or other simila Part XIII the text of the					public
h	· •	elected, as permitted u					at works of
	-	ires, or other similar a					
		g amounts relating to			,		
	-	ed on Form 990, Part					\$
		d in Form 990, Part X					\$
2		eceived or held works					
	the following amour	nts required to be rep	orted under FASB	ASC 958 relating to t	hese items:		
		on Form 990, Part VIII,					\$
							ф.
b		- orm 990, Part X <u></u> duction Act Notice, s					→ Schedule D (Form 990) 202

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	FLORENC	E FULLER C	HILD	DEVEL	OPMENT						
	dule D (Form 990) 2023 CENTERS						5	<u>59-13</u>	12245	Pa	.ge 2
Par	t III Organizations Maintaining C	ollections of A	rt, Histo	orical Tre	asures, or	r Other	Similar	Assets	(continu	ied)	
3	Using the organization's acquisition, accessi	on, and other record	ds, check	any of the f	ollowing that	make sig	nificant u	se of its			
	collection items (check all that apply).										
а	Public exhibition		d 🔄	Loan or exc	hange progra	am					
b	Scholarly research		e 🗌	Other							
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explai	in how th	ey further th	ne organizatio	n's exem	pt purpos	e in Part	XIII.		
5	During the year, did the organization solicit of	or receive donations	of art, his	storical treas	sures, or othe	er similar a	assets		_		
_	to be sold to raise funds rather than to be ma								Yes		No
Par	t IV Escrow and Custodial Arran		ete if the	organizatior	n answered "	Yes" on F	orm 990, l	Part IV, li	ne 9, or		
	reported an amount on Form 990, Pa										
1a	Is the organization an agent, trustee, custod		•					_	-		
	on Form 990, Part X?							L	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing t	able:							
									Amount		
	Beginning balance						1c				
	Additions during the year										
е	Distributions during the year						1e				
f	Ending balance						1f		7		
	Did the organization include an amount on F						y?	∟	Yes		No
	If "Yes," explain the arrangement in Part XIII.										<u> </u>
Par	t V Endowment Funds Complete in							ana kaali	(-) [
		(a) Current year	(b) ⊢	rior year	(c) Two year	rs back (d) Three ye	ears dack	(e) Four y	ears t	Jack
	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
	Administrative expenses										
g	End of year balance	· · · · · · · · · · · · · · · · · · ·									
2	Provide the estimated percentage of the cur	•	e (line 1g	g, column (a)) held as:						
а	Board designated or quasi-endowment		%								
b	Permanent endowment	%									
С		<u>%</u>									
	The percentages on lines 2a, 2b, and 2c sho										
3a	Are there endowment funds not in the posse	ession of the organiz	ation tha	t are held ar	nd administer	ed for the	•				<u> </u>
	organization by:									/es	No
	(i) Unrelated organizations?								3a(i)		
									3a(ii)	\rightarrow	
b	If "Yes" on line 3a(ii), are the related organiza								3b		
4	Describe in Part XIII the intended uses of the		owment f	unds.							
Par	t VI Land, Buildings, and Equipm			(line 11 - 0	C 000	Devit V II	10				
	Complete if the organization answere										
	Description of property	(a) Cost or		. ,	or other	• •	cumulated	d	(d) Book	value	,
		basis (invest	ment)		(other)	dep	reciation		110	0.0	<u> </u>
	Land				0,000.	2 0	E2 00	E	$\frac{410}{2705}$		
	Buildings				8,649.		$\frac{53,00}{14,26}$		$\frac{3,795}{1,564}$		
	Leasehold improvements				$\frac{9,151}{6,026}$		$\frac{14,26}{20,72}$		$\frac{1,564}{150}$		
	Equipment				<u>6,926.</u>		$\frac{38,72}{64,20}$		158		
	Other				4,072.		64,29		$\frac{139}{6000}$		
Tota	. Add lines 1a through 1e. (Column (d) must e	equal Form 990, Part	X. line 1	<u>0c. column</u>	<u>(B))</u>				6,068	-	
							S	Schedule	D (Form	990) :	2023

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FLORENCE F	FULLER	CHILD	DEVELOPMENT
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Schedule D (Form 990) 2023 CENTERS, INC	2.	59	-1312245 Page
Part VII Investments - Other Securities			
Complete if the organization answered "Yes" of			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
1) Financial derivatives			
2) Closely held equity interests			
3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX Other Assets			
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	1
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, col Part X Other Liabilities	<u>. (</u> B))		
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 25, col	. <i>(B</i>))		
 Liability for uncertain tax positions. In Part XIII, provide 			hat reports the
organization's liability for uncertain tax positions under			

332053 09-28-23

	FLORENCE FULLER CHILD D	EVELOPMENT	
	dule D (Form 990) 2023 CENTERS, INC.		59-1312245 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Stat		ue per Return
	Complete if the organization answered "Yes" on Form 990, Part IV, lin	e 12a.	
1	Total revenue, gains, and other support per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1	
а	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities	2b	
С	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
е	Add lines 2a through 2d		
3	Subtract line 2e from line 1		
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
с	Add lines 4a and 4b		4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.,		
Par	t XII Reconciliation of Expenses per Audited Financial Sta	atements With Exper	nses per Return
	Complete if the organization answered "Yes" on Form 990, Part IV, lin	ie 12a.	
1	Total expenses and losses per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities	2a	
b	Prior year adjustments		
с	Other losses		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)		

5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)
Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

4c

5

c Add lines 4a and 4b

PART X, LINE 2:

IN ACCORDANCE WITH U.S. GAAP ON ACCOUNTING FOR UNCERTAINTY IN INCOME
TAXES, THE ORGANIZATION RECOGNIZES TAX LIABILITIES FOR UNCERTAIN TAX
POSITIONS WHEN IT IS MORE LIKELY THAN NOT THAT A TAX POSITION WILL NOT BE
SUSTAINED UPON EXAMINATION AND SETTLEMENT WITH VARIOUS TAXING AUTHORITIES.
LIABILITIES FOR UNCERTAIN TAX POSITIONS ARE MEASURED BASED UPON THE
LARGEST AMOUNT OF BENEFIT THAT IS GREATER THAN 50% LIKELY OF BEING
REALIZED UPON SETTLEMENT. THE GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN
INCOME TAXES ALSO ADDRESSES DE-RECOGNITION, CLASSIFICATION, INTEREST AND
PENALTIES ON INCOME TAXES, AND ACCOUNTING IN INTERIM PERIODS. THE
ORGANIZATION'S TAX YEARS SUBJECT TO EXAMINATION BY TAX AUTHORITIES
GENERALLY REMAIN OPEN FOR THREE (3) YEARS FROM THE DATE OF FILING.
332054 09-28-23 Schedule D (Form 990) 2023 30
11391115 147227 8609647-0609647.0990 2023.05000 FLORENCE FULLER CHILD DEV 86096471

Part XIII Supplemental Information (continued)	Schedule D (Form 990) 2023	FLORENCE CENTERS,		CHILD	DEVELOPM	IENT	59-1312	245 Page 5
32055 09-28-23 31	Part XIII Supplemental Int	formation (continue	ed)					
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	1115 147227 86096	47-0609647.	0990 2	023.05	000 FLORE	ENCE FULLE	R CHILD I	DEV 86096

SCHEDULE G	Suppleme	ntal Information Regarding	Fund	Iraisi	ing or Gaming A	ctiv	ities	OMB No. 1545-0047
(Form 990)		e organization answered "Yes" on l				r 19,	or if the	2023
	c	organization entered more than \$15 Attach to Form 990 o						Open to Public
Department of the Treasury Internal Revenue Service	Go t	o www.irs.gov/Form990 for instruc				n.		Inspection
Name of the organization		E FULLER CHILD DEVI	ELOI	PMEI	T			entification number
Part I Fundrais		-					59-1312	
	complete this part	Complete if the organization answe t.	rea " Y	es" or	n Form 990, Part IV, I	ine 1	7. Form 990-E	Z filers are not
	•	ed funds through any of the following	•					
a Mail solicitat	tions email solicitations			•	overnment grants nment grants			
b Internet and c Phone solici		g Special						
d In-person so		3 <u> </u>		Jong				
•		or oral agreement with any individual	•	Ũ		tees,	or	
		art VII) or entity in connection with pr			•		Ye	
compensated at le	-	viduals or entities (fundraisers) pursua organization.	ant to a	agreei	ments under which tr	ie fur	idraiser is to t	De
	····· ; ···· ; ····					6.0	Amount poid	
(i) Name and addres		(ii) Activity	(iii) fundr have c	Did aiser ustody	(iv) Gross receipts	tò (c	Amount paid or retained by)	(vi) Amount paid to (or retained by)
or entity (func	draiser)	(,	or con contribu	ntrol of	from activity		fundraiser ted in col. (i)	organization
			Yes	No				
						 		
						 		
		I	1	I				
Total 3 List all states in whi	ich the organizatio	n is registered or licensed to solicit c	ontrib	utions	l or has been notified	it is (exempt from r	_I egistration
or licensing.								

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2023

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	edu art l	le G (Form 990) 2023 CENTERS	-		59-	1312245 Page 2
Fa	ILI	of fundraising event contributions and gro				
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
an An			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	636,951.		148,738.	785,689.
	2	Less: Contributions	71,121.			71,121.
	3	Gross income (line 1 minus line 2)	565,830.		148,738.	714,568.
	4	Cash prizes				
(0		Noncash prizes				
beuse	6	Rent/facility costs	109,410.		2,250.	111,660.
Direct Expenses	7	Food and beverages				
		Entertainment				
		Other direct expenses	79,102.		10,688.	89,790.
		Direct expense summary. Add lines 4 through Net income summary. Subtract line 10 from line				201,450. 513,118.
Pa	irt I					
		\$15,000 on Form 990-EZ, line 6a.		(L) Dull taba/instant	Γ	
anu			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue						
Ĕ	1	Gross revenue				
ses	2	Cash prizes				
Expenses	3	Noncash prizes				
Direct Ex	4	Rent/facility costs				
	5	Other direct expenses				
			Yes%	└── Yes %	Yes%	
	6	Volunteer labor	No	No	No	
	7	Direct expense summary. Add lines 2 through	5 in column (d)			
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)			
•	En	ter the state(s) in which the organization condu	ete gaming activitios:			
		the organization licensed to conduct gaming ac	· · · _			Yes No
		No," explain:				
	_					
		ere any of the organization's gaming licenses re 'Yes," explain:			/ear?	Yes No
2000		9-13-23			Caba	dule G (Form 990) 2023
33208	52 08	5-15-20			Sche	uule u (i orni 990) 2023

33 2023.05000 FLORENCE FULLER CHILD DEV 86096471

Dees the cognization conduct gaming activities with nonmenteer?	chedule G (Form 990) 2023	CENTERS, INC.			FO	131224	5 Page 3
Is the organization a grantor, beneficiary or trusts of a trust, or a member of a partnership or other entity formed in the percentage of garing addivity conducted in: Inclusite the percentage of garing addivity conducted in: Is or grantization facility An autistic facility Antipy							
Indust the percentage of gaming activity conducted in: Is do cognization facility Is or cognization facility Is or cognization facility Is or cognization and address of the person who prepares the organization's gaming/special events books and records: Name Address Comparisation have a contract with a third party from whom the organization receives gaming revenue? If 'Yes,' enter the amount of gaming revenue received by the organization receives gaming revenue? If 'Yes,' enter the amount of gaming revenue received by the organization receives gaming revenue? If 'Yes,' enter name and address of the third party is If 'Yes,' enter name and address of the third party If 'Yes,' enter name and address of the third party is If 'Yes,' enter name and address of the third party is If 'Yes,' enter name and address of the third party is If 'Yes,' enter name and address of the third party is If 'Yes,' enter name and address of the third party is If 'Yes,' enter name and address of the third party is If 'Yes,' enter name address of the third party	ls the organization a grantor, be	eneficiary or trustee of a trust, c	or a member of a pa	artnership or other e	ntity formed		
The comparison facility 13a 9a An outside facility 13a 9a Enter the name and address of the person who prepares the organization's gaming/special events books and records: Name Address							
Enter the name and address of the person who prepares the organization's gaming/special events books and records: Name						13a	%
Name						13b	%
Address Address	Enter the name and address of	the person who prepares the o	organization's gamir	ng/special events bo	oks and records:		
Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Name						
If 'Yes,' enter the amount of gaming revenue received by the organization and the amount of gaming revenue retained by the third party. S and the amount ' 'Yes,' enter name and address of the third party. Name Gaming manager information: Name Gaming manager compensation (Mathematical Comparison of Services provided Gaming manager compensation (Mathematical Contractor Mathematical Contractor Mathematical Contractor Mathematical Contractor (Mathematical Contractor	Address						
of gaming reveue retained by the third party \$	a Does the organization have a co	ontract with a third party from v	whom the organizat	ion receives gaming	revenue?	🗌 Yes	s 🗌 No
If 'Yes,' enter name and address of the third party: Name Address Gaming manager information: Name Gaming manager compensation \$					and the amount		
Address Gaming manager information: Name Gaming manager compensation S Gaming manager compensation S Description of services provided under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? INV Supplemential information. Provide the explanations required by Part I, line 2b, columns (ii) and (y); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.							
Gaming manager information: Name	Name						
Name	Address						
Gaming manager compensation \$ Description of services provided Director/officer	Gaming manager information:						
Description of services provided	Name						
Director/officer Employee Independent contractor Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization sown exempt activities during the tax year \$ rt N Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	Gaming manager compensation	ו \$					
Director/officer Employee Independent contractor Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization sown exempt activities during the tax year \$ rt N Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	Description of services provided	4					
Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ Supplemential Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. 13 08-13-23		·					
Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ Supplemential Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. 13 08-13-23							
Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ Supplemential Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. 13 08-13-23	Director/officer	Employee		contractor			
Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?				contractor			
retain the state gaming license? Yes No Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide are instructions. 15b, 15c, 16, and 17b, as applicable. Also provide are instructions. 15b, 15c, 16, and 17b, as applicable. Also pr	Mandatory distributions:						
Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ TO Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.						—	<u> </u>
organization's own exempt activities during the tax year \$ Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. 16b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. 17 Market and 17b, as applicable. Also provide any additional information. See instructions. 18 09-13-23 23 09-13-23							s 🛄 No
Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.				ier exempt organiza	lions of spent in the		
33 09-13-23 Schedule G (Form 990) 2023 34	art IV Supplemental Info	Fination. Provide the explain		Part I, line 2b, colur	nns (iii) and (v); and Pa	art III, lines §	9, 9b, 10b,
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Storedule (i runn 368) CENTERS, INC. 59-1312245 Page. Part M Supplemental Information (contrived) 59-1312245 Page.	Schedule G (Form 990)	FLORENCE CENTERS,		CHILD	DEV	ELOPMENT		59-131	2245	Page 4
332084 04-01-23 35	Part IV Supplementa	I Information (continued	d)							
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SC	HEDULE J	Compensation Information	I	OMB No. 1	545-004	47
	rm 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest		20	ດງ	
		Compensated Employees		20	ZJ)
Denar	tment of the Treasury	Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.		Open to		ic
	al Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.		Inspe		
Nam	e of the organization		Employer id			mber
		CENTERS, INC.	59-13	31224	5	
Pa	rt I Question	s Regarding Compensation				
					Yes	No
1a		ate box(es) if the organization provided any of the following to or for a person listed on Form	990,			
		line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or c					
	Travel for com					
		ation and gross-up payments Spending account Health or social club dues or initiation feese Personal services (such as maid, chauffeu				
			ir, chei)			
h	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or				
D	•	rovision of all of the expenses described above? If "No," complete Part III to explain		1b		
2		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
-		rs, including the CEO/Executive Director, regarding the items checked on line 1a?		2		
	tractoco, and onico					
3	Indicate which, if ar	ny, of the following the organization used to establish the compensation of the organization's				
		ector. Check all that apply. Do not check any boxes for methods used by a related organization				
		ation of the CEO/Executive Director, but explain in Part III.				
	Compensation					
	Independent of	ompensation consultant Compensation survey or study				
	Form 990 of o	ther organizations Approval by the board or compensation c	ommittee			
4	During the year, dic	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	organization or a re	lated organization:				
а	Receive a severance	e payment or change-of-control payment?		. 4a		X
b	Participate in or rec	eive payment from a supplemental nonqualified retirement plan?		. 4b		X
С		eive payment from an equity-based compensation arrangement?		. 4c		X
	If "Yes" to any of lir	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
_)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	n			
_	contingent on the r			5.		v
a L	Any related array	ation 2		5a 5b		X X
a		ation?		5b		
e		or 5D, describe in Part III. on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	n			
6						
2	contingent on the n			6a		x
						X
5		ation?		00		
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments				
•		les 5 and 6? If "Yes," describe in Part III		7	Х	
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to th				
-		(1, 2, 3)		8		x
9		id the organization also follow the rebuttable presumption procedure described in				
-		I 53.4958-6(c)?		9		
For		on Act Notice, see the Instructions for Form 990.		le J (Forn	n 990)) 2023

LHA 332111 11-06-23

Schedule J (Form 990) 2023

CENTERS, INC.

59-1312245

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) ELLYN OKRENT	(i)	154,776.	12,700.	246.	4,669.	5,829.	178,220.	0.
CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2023

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

THE BOARD PROVIDED INCENTIVE PAYMENTS IN FEBRUARY 2023.

Schedule J (Form 990) 2023

SCHEDULE O (Form 990)

(10111 330)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information. FLORENCE FULLER CHILD DEVELOPMENT



FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

INC.

THROUGH EDUCATION, EMPLOYMENT ASSISTANCE, AND A POWERFUL SUPPORT SYSTEM

OF TEACHERS AND STAFF THAT TRULY CARE. WE BELIEVE EVERY CHILD SHOULD

HAVE THE CHANCE TO LEARN, GROW, AND EXPERIENCE SUCCESS IN SCHOOL AND

LIFE REGARDLESS OF THEIR ABILITY TO PAY.

CENTERS,

WE ARE THE CHILDREN AND FAMILIES IN THIS COMMUNITY WHO ARE TRYING SO

HARD TO KEEP UP WITH THE DEMANDS OF EVERYDAY LIFE.

WE ARE THE CHILDREN WHO NEED HELP WITH ACCESSING OPPORTUNITIES THAT

GIVE US FOOD, SHELTER, AN EDUCATION AND A STRONG FAMILY.

WE ARE THE COMMUNITY WHO BELIEVE IN SOCIAL INVESTMENT AND UNDERSTAND

THAT THE BEST CONTRIBUTION WE CAN MAKE IS IN THE ADULTS OF TOMORROW.

WE ARE FLORENCE FULLER CHILD DEVELOPMENT CENTERS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

INFANT PROGRAM: THE INFANT CARE PROGRAM PROVIDES EXCEPTIONAL CARE

BETWEEN 7:30 A.M. AND 5:30 P.M. ON BOTH THE EAST AND WEST CAMPUSES FOR

INFANTS AGED 6 WEEKS TO 12 MONTHS OLD.

VOLUNTARY PRE-KINDERGARTEN: VPK FOR 4 AND 5 YEAR OLDS PREPARES EARLY

LEARNERS FOR SUCCESS IN KINDERGARTEN AND BEYOND. VPK HELPS BUILD A

STRONG FOUNDATION FOR SCHOOL USING EDUCATIONAL MATERIAL CORRESPONDING

TO VARIOUS STAGES IN A CHILD'S DEVELOPMENT.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA 332211 11-14-23 Schedule O (Form 990) 2023

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Schedule O (Form 990) 202	23				Page 2
Name of the organization	FLORENCE	FULLER	CHILD	DEVELOPMENT	Employer identification number
	CENTERS,	INC.			59-1312245

FULLER ACADEMY: THE FULLER ACADEMY OPENED IN AUGUST 2021 AS A FLORIDA CHOICE SCHOOL SERVING CHILDREN IN KINDERGARTEN THROUGH THIRD GRADE. THE ACADEMY OFFERS A CUSTOMIZED CURRICULUM FOLLOWING B.E.S.T STANDARDS AND PRACTICES. INSTRUCTION IS PROVIDED BY TEACHERS AND INSTRUCTORS WITH A BACHELOR'S DEGREE OR HIGHER. THE PROGRAM FOCUSES ON PROJECT-BASED LEARNING AND ART AND TECHNOLOGY EDUCATION.

SUMMER CAMP: THE CENTER'S SUMMER CAMP PROGRAM HELPS CHILDREN FROM KINDERGARTEN TO FIFTH GRADE DEVELOP SOCIAL AND PHYSICAL SKILLS. ACADEMIC ENRICHMENT, FIELD TRIPS AND COMPUTER CLASSES ARE PROVIDED TO MITIGATE SUMMER LEARNING LOSS.

MENTORING: THE CENTER'S MENTORING PROGRAM RECRUITS ADULTS AND TEENS WILLING TO COMMIT TO A MINIMUM OF ONE YEAR TO A MEANINGFUL RELATIONSHIP THAT IMPACTS THE CHILDREN INVOLVED AND INFLUENCE THEIR LIVES AT HOME AND AT SCHOOL. FOR THOSE MENTORING THE RELATIONSHIP PROVIDES AN EMPOWERING OPPORTUNITY TO GIVE BACK TO THE COMMUNITY.

TEEN LEADERSHIP: OFFERS AT-RISK YOUTH AGES 16-22 THE OPPORTUNITY TO DEVELOP LEADERSHIP SKILLS, CREATE AND IMPLEMENT PROJECTS, LEARN REAL LIFE SOFT SKILLS NECESSARY FOR SUCCESS IN SCHOOL, WORK, AND LIFE, IN A STRUCTURED SETTING UNDER THE GUIDANCE OF A MENTOR/JOB COACH.

HEALTH SERVICES: THE CDC POINTS TO SYSTEMIC INEQUITIES (DISCRIMINATION, ACCESS TO HEALTHCARE, JOBS, EDUCATION/INCOME GAPS AND HOUSING) AS PRINCIPAL REASONS FOR MINORITY GROUPS' POORER HEALTH OUTCOMES. THE MAJORITY OF FULLER FAMILIES ARE BLACK, LATINX OR MIXED RACE. MANY ARE 332212 11-14-23 Schedule O (Form 990) 2023 40 11391115 147227 8609647-0609647.0990 2023.05000 FLORENCE FULLER CHILD DEV 86096471

Schedule O (Form 990) 2023	Page 2
Name of the organization FLORENCE FULLER CHILD DEVELOPMENT CENTERS, INC.	Employer identification number 59-1312245
UNINSURED WITH LIFE CIRCUMSTANCES INCREASING RISK FOR DISE	ASE,
INCLUDING COVID-19. HEALTHCARE ACCESS IS FURTHER LIMITED B	Y
TRANSPORTATION, CHILDCARE, AND LANGUAGE BARRIERS; INABILIT	Y TO TAKE
TIME OFF FROM WORK, CULTURAL DIFFERENCES BETWEEN PATIENTS	AND PROVIDERS
AND DISCRIMINATION. MANY FULLER PARENTS HAVE POOR DIETS, A	RE OBESE AND
SUFFER WITH CHRONIC CONDITIONS, UNDERMINING THEIR STABILIT	Y AND
INCREASED LOSSES OF JOBS, LIVES, HOUSING, INCREASED HOSPIT	ALIZATION AND
SUFFERING THROUGHOUT THIS PANDEMIC. THE CENTER ALSO TREATS	THE CHILD
THROUGH ONSITE HEALTH AND BEHAVIORAL HEALTH SCREENINGS AND	SERVICES
AVAILABLE TO EVERY CHILD THAT THE CENTER SERVES.	
EXPENSES \$ 75,581. INCLUDING GRANTS OF \$ 0. REVENUE \$	16,243.
FORM 990, PART VI, SECTION A, LINE 2:	
MARK SCHEER AND MATTHEW SCHEER HAVE A FAMILIAL RELATIONSHI	P
FORM 990, PART VI, SECTION B, LINE 11B:	
THE FINANCE COMMITTEE REVIEWS THE FORM 990 AND MUST HAVE T	OTAL BOARD
ACCEPTANCE.	
FORM 990, PART VI, SECTION B, LINE 12C:	
IT IS THE RESPONSIBILITY OF SENIOR MANAGEMENT TO ENSURE CO	MPLIANCE WITH
FEDERAL STANDARDS ON ALL FEDERAL GRANTS RECEIVED BECAUSE T	HE ORGANIZATION

IS AUDITED BY FEDERAL MONITORS FROM VARIOUS FUNDING SOURCES.

FORM 990, PART VI, SECTION B, LINE 15:

EMPLOYEES ARE EVALUATED BY THEIR SUPERVISOR WITH HUMAN RESOURCES PRESENT.

THE CEO IS EVALUATED BY THE EXECUTIVE COMMITTEE.

332212 11-14-23

Schedule O (Form 990) 2023

hedule O (Form 990) 2023 me of the organization FLORENCE FULLER CHILD DEVELOPMENT CENTERS, INC.	Page 2 Employer identification number 59-1312245
ORM 990, PART VI, SECTION C, LINE 19:	
HE ORGANIZATION MADE ITS GOVERNING DOCUMENTS, CONFLICT OF	F INTEREST
DLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC I	DURING THE TAX
EAR UPON REQUEST	
ORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
IANGES IN BEGINNING NET ASSET	23,787.
	Sobodulo O /Ecre 000) 0000
42 115 147227 8609647-0609647.0990 2023.05000 FLORENCE FUL	Schedule O (Form 990) 2023

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service Name of the organiza	Comple	Related Organizations te if the organization answered "\ Attac <u>Go to www.irs.gov/Form990 fo</u> R CHILD DEVELOPMEN	Yes" on Form 990, Part IV, lir ch to Form 990. or instructions and the latest	ne 33, 34, 35b, 36,	or 37.		0		3 ublic on
Part I Identifica	ation of Disregarded Entities. Complet	e if the organization answered "Yes	" on Form 990, Part IV, line 33	3.					
(a) Name, address, and EIN (if applicable) of disregarded entity		(b) Primary activity	(c) Legal domicile (state c foreign country)	or (d) Total inco	me End-of-year	assets	ets Direct co en		9
		-							
	ation of Related Tax-Exempt Organiza	tions. Complete if the organization	answered "Yes" on Form 990), Part IV, line 34, b	pecause it had one of	or more relat	ed tax-exer	mpt	
	(a) ame, address, and EIN f related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f Direct co ent	ntrolling	ent	rolled ity?
-	CHILD DEVELOPMENT FOUNDATION 00 NE 14TH STREET, BOCA 2	ENDOWMENT	FLORIDA	501(C)(3)	LINE 12C,	N/A		Yes	No
		-							
		-							
		-							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2023

Schedule R (Form 990) 2023 CENTERS, INC.

59-1312245 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j		(k)		
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling	Predominant income	Share of total	Share of	Disprop	ortionate	Code V-UBI	Gener	al or P	Percentage		
of related organization		(state or	entity	(related, unrelated,	income	end-of-year	alloca	ations?	20 of Schedule	partr	er?	Percentage ownership		
		foreign country)		(related, unrelated, excluded from tax under sections 512-514)		assets	Yes	No		Yes	No			
	-													
	1													
	-													
	-													
	1													
	1													
	1													

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(C) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(I contr ent	(i) ction b)(13) rolled tity?
		country)						Yes	No

Schedule R (Form 990) 2023 CENTERS, INC.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		Х	
	Gift, grant, or capital contribution to related organization(s)	1b		Х	
	Gift, grant, or capital contribution from related organization(s)	1c		Х	
	Loans or loan guarantees to or for related organization(s)	1d		Х	
	Loans or loan guarantees by related organization(s)	1e		X	
f	Dividends from related organization(s)	1f		X	
g	Sale of assets to related organization(s)	1g		X	
	Purchase of assets from related organization(s)	1h		X	
	Exchange of assets with related organization(s)	1i		X	
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		X	
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		X	
1	Performance of services or membership or fundraising solicitations for related organization(s)	11		X	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		X	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		X	
0	Sharing of paid employees with related organization(s)	10		X	
р	Reimbursement paid to related organization(s) for expenses	1p		X	
q	Reimbursement paid by related organization(s) for expenses	1q		X	
r	Other transfer of cash or property to related organization(s)	1r		X	
s	Other transfer of cash or property from related organization(s)	1s		Х	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
<u>(1)</u>			
(2)			
(3)			
<u>(4)</u>			
(5)			
<u>(6)</u>			

Schedule R (Form 990) 2023 CENTERS, INC.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e)		(f)	(g)	(n)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income	(e) Are a partners 501(c) orgs.	ill sec	Share of			opor-	Code V-UBI	General o	Percentage
of entity	· ······	(state or foreign	Predominant income (related, unrelated, excluded from tax under sections 512-514)	501(c)	(3) 2	total	end-of-year	tio alloca	ropor- nate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managin	ownership
		country)	sections 512-514)	Yes I		income		Yes	No	(Form 1065)	Yes No	1
			,								100 110	
												+
					-							+
									-			
					-				-			
	-											

Schedule R (Form 990) 2023

FLORENCE	FULLER	CHILD	DEVELOPMENT
CENTERS,	INC.		

Schedule R	(Form 990)	2023

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

332165 09-28-23